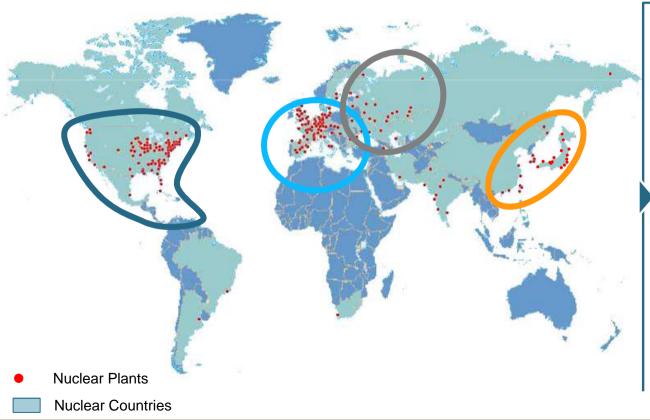




# Before the Fukushima tragedy, worldwide nuclear capacity was concentrated in 4 locations: US, France / Europe, Japan, Russia

World mapping of nuclear installed base – May 2012



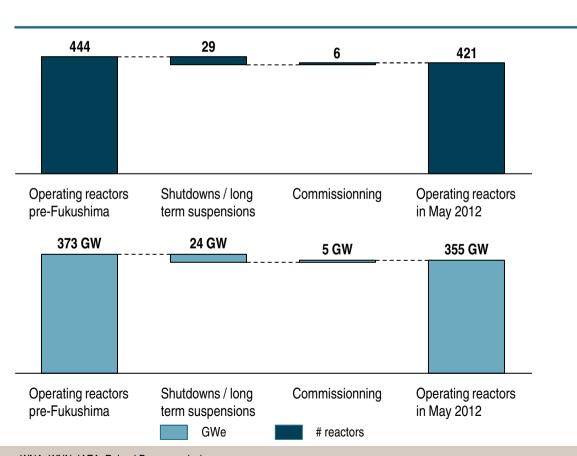
#### **KEY FIGURES**

- > 384 operating reactors in 30 countries if excluding Japan (vs. 444 reactors in 30 countries before Fukushima)
- > **322 GWe** net capacity if excluding Japan (vs 373 pre-Fukushima)
- > 58% of reactors (66% of capacity) located in the USA and Western Europe (without Japan)
- No more reactor operating in Japan as of now (last operating one put in maintenance early May)



# Since Fukushima, the operating nuclear base has decreased by 5% - restarts of idled reactors in Japan is a question mark

## Number and capacity of nuclear reactors worldwide



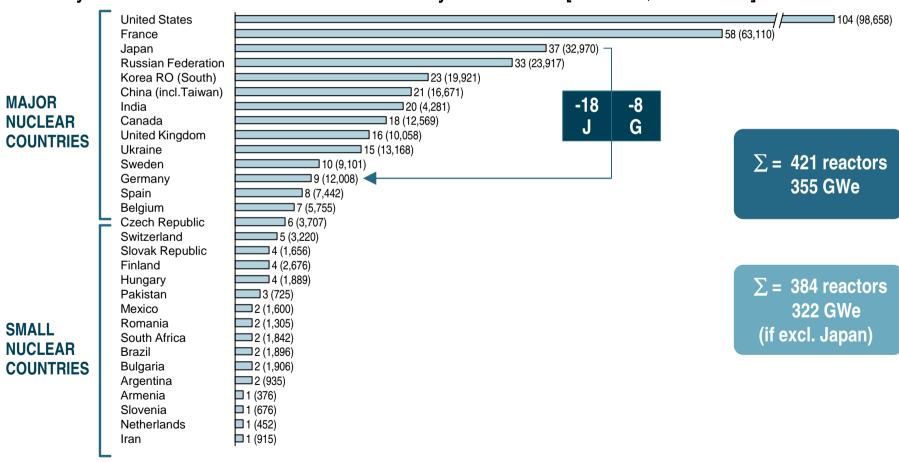
#### **KEY DEVELOPMENTS**

- > Including Japanese reactors damaged by the tsunami or shutdown on a long term basis by government request, we observe a net substraction of 24 GW (29 reactors) to the operating base
- > Shutdowns are concentrated in Japan (14.6 GW, 18 reactors), **Germany** (8.3 GW, 8 reactors) and the UK (0.9 GW, 3 reactors)
- > Additions are in China (1.6 GW, 2 reactors), Iran (0.9 GW, 1 reactor), Russia (0.5 GW, 1 reactor) and South Korea (1.9 GW, 2 reactors)



# The hierarchy among nuclear countries has not been dramatically modified - Germany and Japan as main impacted countries

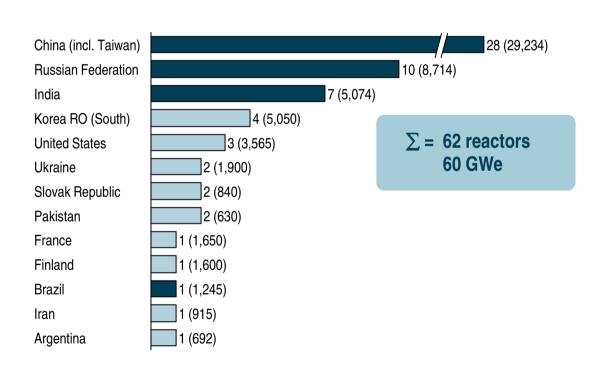
Country breakdown of Installed base – May 2012 view [# units; MWe net]





# The Nuclear market is still expanding. 60 GW under construction worldwide, thereof 75% in BRIC countries

Country breakdown of the NPP under construction – May 2012 [# units; MWe net]



#### **COMMENTS**

- > Most of NPPs under construction are located in Asia and Eastern Europe:
  - China (mainland and Taiwan) is the main country for reactors under construction
  - Significant activity in Russia, South Korea and India
  - Very few projects in developed countries
- > All NPP under construction should be in operation by 2020



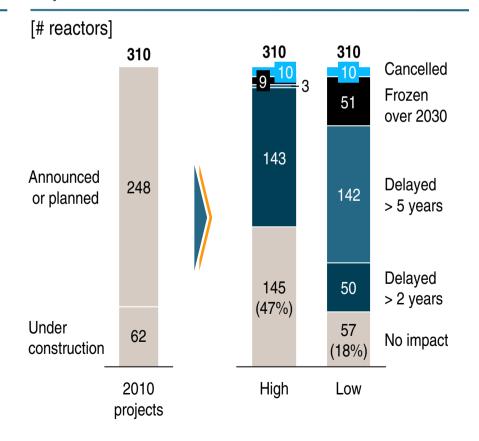
# Overall, the Fukushima impact will remain small on installed base, but more significant on new build- over 60% delays in "low" scenario

## Impact on INSTALLED BASE

## [# reactors] 444 444 444 Early shutdown 29 Life span extension 66 not granted 414 (93%) 349 No impact (79%)Operating High Low in 2010

#### Typical life span: 40 years. Typical extension: 20 additional years

## Impact on NEW BUILD





# Germany has been preparing phase-out for 10 years, but does it make any difference?



#### **PHASE-OUT PLAN**

#### Gradual and long-time discussed phase-out

- > Voted in 2000, brief U-turn in 2010, but phase-out confirmed in 2011
- > Complete phase-out gradual until 2022. 8/17 plants already down
- > As early as 2010, a plan for 2050 energy was voted: Energiewende)



#### Brutal event breaks long time nuclear expansion

- > Before: non stop nuclear-expansion policy since 1974. Plan to double capacity by 2050. Tomari 3 built in 2009
- > After: only 11% of typical nuclear capacity still operating (Feb. 2012)

#### **ELECTRICITY IMPACT**

#### Electricity supply is sufficient, albeit by a lesser margin

- > Electricity imports +25% in 2011, export surplus -62%
- > Germany passes the winter freeze without restarting nuclear plants

#### An organized transition towards renewables

- > Clear energy policy, pro-active laws & funding to upgrade the network, and renewable energy generation.
- > Renewables share 17% and growing

#### **Electricity supply is not sufficient**

- > Electricity available 10% inferior to the needs
- > Rolling blackouts and 15% demand reduction rules instituted

#### A hazy path forward

- > Energy policy pulls out all the stops to make supply and demand match (nuclear plants 60y extension, oil fields research, demand reduction, partnerships for fossil fuels imports and power production)
- > Renewables share 10%

#### **ECONOMY IMPACT**

#### An accepted and limited price increase

- > More than half of Germans ready to pay an additional 75€/year to have a nuclear-free electricity
- > Energy price +20% expected by 2020

#### No significant negative impact on economy

- > Balance of trade +3% in 2011
- > 280.000 jobs in green energy technologies
- > 15 000 jobs at risk in nuclear industry

#### An erratic rate hike

- > A rise of 18% was announced (representing 40% of the night rate used by the steel furnaces), then banned by the government
- > Energy price +70% expected in 2030 (Nikkei)

#### Dramatic impact on economy

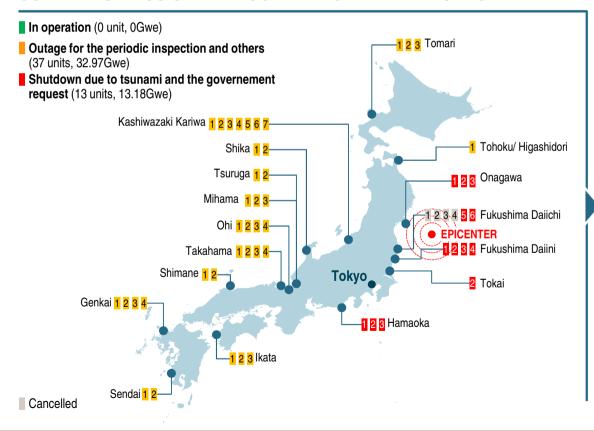
> Balance of trade -138% in 2011, negative for first time since 1980, Increase of energy imports make up for 2/3 of this evolution



# In Japan, no final decision has yet been taken regarding the future of nuclear energy

## Overview of Japan nuclear plants

#### **CURRENT STATUS OF THE NUCLEAR POWER PLANTS IN JAPAN**



#### **POSSIBLE SCENARIOS**

- > Since May 5 2012, all nuclear reactors in Japan have been shut down. All reactors under construction or planned are cancelled
- > Low scenario anticipates a definitive shut-down of all nuclear reactors in Japan
- > High scenario plans a restart of the reactors shut down for periodic inspection with a 1 year delay and no life extension
- > Only one reactor authorized for restart so far



# Public opinion on nuclear technology in Europe today – Implications for future applications of nuclear technology in France, Italy and Germany

# Nuclear power in the EU

- > In 2012, 14 of the EU-27 countries have operating NPPs to generate electricity (BE, BG, CZ, FI, FR, DE, HU, NL, RO, SK, SI, ES, SE and the UK) partially a major pillar of national electricity supply
- > Germany, Switzerland and Belgium have announced plans to progressively phase out nuclear energy (by 2022, 2034 and 2025 respectively)

#### **BEFORE THE EVENTS IN JAPAN**

- > France (63 GW¹) nuclear leader in Europe historically positive on nuclear power – also due to dependence on this technology
- Italy (0 GW¹) abandoned NPP in 1990 as a Chernobyl consequence, reversed decision 2008 – in 2011 a referendum on NPPs
- > Long lasting debate about nuclear power generation in Germany (20 GW¹) nuclear power plant lifetime extension in 2010

#### AFTER THE EVENTS IN JAPAN

- France government kept faith with nuclear after
  Fukushima, but recent political changes (election of M. Hollande) should reverse its position
- > Italy canceled its nuclear plan after Japan crisis
- > Last state elections were strongly dominated by energy policy, pushing the green party significantly
- > Public survey shows than approx. 64% of Germans want to exit nuclear power generation by 2020, 48% would accept to pay EUR 40 per year more for electricity if this supports the process (n=1086)

<sup>1)</sup> Capacity of nuclear power in respektive country in 2011



## The UK is facing strong challenges to replace its nuclear facilities – new build have been delayed due to financial constraints

## Scenario considered for the United Kingdom



#### **OVERVIEW ON UK CURRENT STATUS**

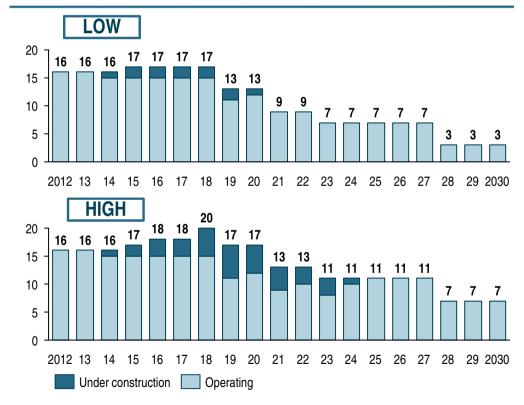
#### Recent development

- > 3 reactors closed recently (924 MWe): Oldbury 1-2, Wylfa 2
- > Financial difficulties for planned projects: "Horizon" and "NuGeneration" projects are seriously threatened (3 reactors in total). Horizon put up for sale. EDF has not announced any change yet (4 reactors)
- > Life extensions of existing reactors are expected

#### **Roland Berger scenario**

- > EDF reactors to enter in service in 2018, 2019, 2020 and 2022
- > Other projects not before 2030
- > Life extension on a case by case approach based on EDF "high confidence scenario" for existing plants in the UK

## CHANGES IN UK INSTALLED CAPACITY [# REACTORS]





# This has caused some private interests to disappear on new plants construction – but the impact remains limited (UK mainly)

## Overview on main nuclear projects in the United Kingdom

**EDF PROJECTS** 



#### **HORIZON PROJECTS**





#### NUGENERATION PROJECTS



#### Structure of the project

- > JV between EDF and Centrica
- > EPR reactors should be built by **Areva**
- > Partners claimed **not** to change their plans despite difficulties on other UK projects

#### **Expected power plants:**

- > Hinkley Point C 1 & 2
  - 2 reactors
  - 1.650 MW each
- > Hunterston B 1 & 2
  - 2 reactors
  - 1.650 MW each

## Structure of the project

- > Originally a JV between E.ON and **RWF**
- > Horizon recently announced for sale
- > Among others, Russian and **Chinese** operators have expressed interest

#### **Expected power plants:**

- > Oldbury-B
  - 3 reactors
  - ~ 3,500 MW in total
- > Wylfa-B
  - 4 reactors
  - ~ 5.000 MW in total

#### Structure of the project

- > Originally a JV between GDF Suez and Southern Scottish Power
- > SSP left the JV in September 2011
- > no investment expected before 2014-2015

#### **Expected power plants:**

- > Sellafield
  - 3 reactors
  - ~ 3.500 MW in total

- > Some private investors in the UK have been discouraged by the government's uncertainty projects should continue though
- > In other countries, private interests have been preserved



## Russia did not change its plan in nuclear development after the Fukushima accident

## Scenario considered for the Russia





#### **OVERVIEW ON RUSSIA CURRENT STATUS**

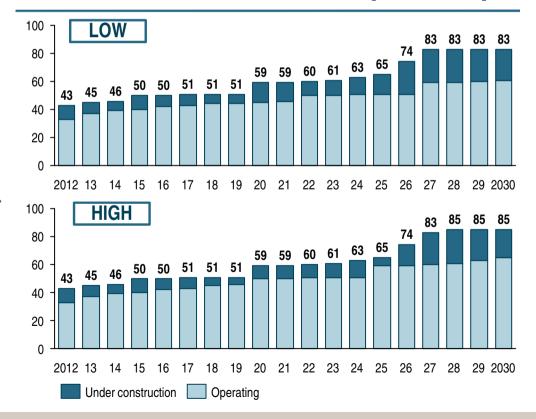
#### Recent development

- > Following Fukushima, authorities announced their intention to improve security – back-up power and water supply as main concerns - and to extend the life of the existing reactors
- > The Kaliningrad plant is now under construction
- > Kalinin 4 is operating since November 2011
- > Russia is strongly pushing exports in nuclear energy, with plans in 7 countries at least<sup>1)</sup>

#### **Roland Berger scenario**

- > No delays for reactors under construction
- > 2 years delays in low scenario for "planned" or "announced" reactors

#### CHANGES IN RUSSIA INSTALLED CAPACITY [# REACTORS]



<sup>1)</sup> Ukraine, Belarus, India, China, Turkey, Vletnam, Bangladesh



# Indian has not changed its ambitions in nuclear energy

## Scenario considered for India



#### **OVERVIEW ON INDIA CURRENT STATUS**

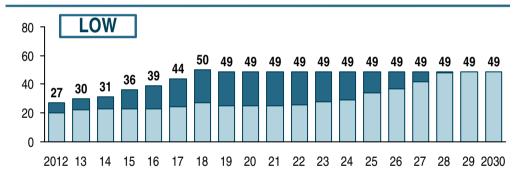
#### Recent development

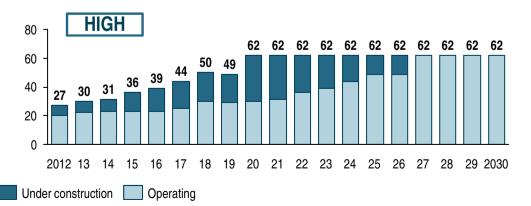
- India has affirmed plans to boost nuclear capacity to 63 GW by 2032, doubling current capacity in service by 2015
- > 2 reactors entered recently into construction: Kakrapar 4 and Rajasthan 7 (630 MW each)
- > Some delays are expected for reactors under construction due to public protests (Kudankalam 1&2). All reactors being built in India are potentially concerned by such delays as India is a democratic country with strong power given to local authorities

#### **Roland Berger scenarios**

- > High: considering delays, about a half of the reactors under construction or planned enter service by 2030
- > Low: all reactors are somehow delayed

#### **CHANGES IN INDIA INSTALLED CAPACITY [# REACTORS]**







# China is expected to rely strongly on nuclear energy in the future – 40 reactors expected to be in construction by the end of 2012

### Scenario considered for Greater China



#### **OVERVIEW ON GREATER CHINA CURRENT STATUS**

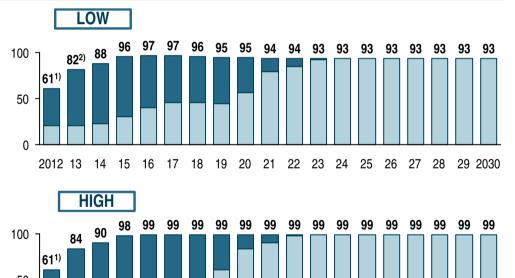
#### **Recent development**

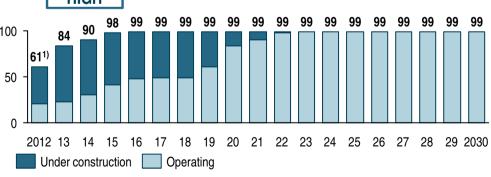
- > Stress tests following Fukushima : small impact on projects under construction, delay on planned reactors
- > Taiwan announced a progressive phase out
- > 2 new reactors completed in mainland since Fukushima, adding 1650 MWe to the total capacity

#### **Roland Berger scenarios**

- > Reactors under construction: delay assumed vs WNA expected date of completion (2 years in low scenario, 1 year in high scenario)
- > Reactors planned or announced: new estimated starting date for construction (based on WNA if available, RB estimates otherwise) + 6 years estimated to complete construction + delay due to potential post-Fukushima potential measures (2 years in low scenario, 1 year in high scenario)

#### CHANGES IN GREATER CHINA INSTALLED CAPACITY [# REACTORS]





<sup>1) 28</sup> reactors already in construction in May, 12 more expected to start by the end of 2012. 21 reactors operating

2) 2 reactors under construction in Taiwan expected to be cancelled in RB low sceario