# Newest developments in Risk Management



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# Who I am – John Crawley

- Accountant
- Banker
- Businessman
- Trainer
- Turnaround Expert
- Risk Expert





#### Key issues

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Culture

Benchmarking

Key Risk Indicators

Treatment of Risk

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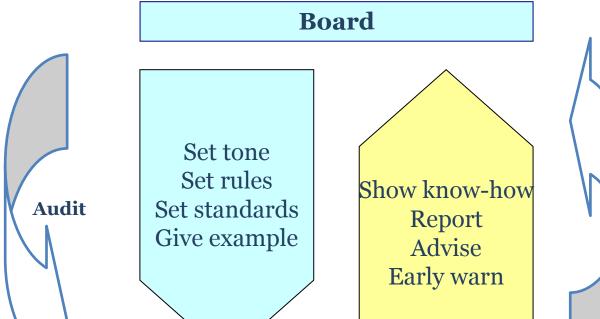
#### 1. Culture



• "Tone from the top"

- Linking:
  - o Governance
  - o Risk
  - Control
- Embedding Risk into the Organisation

# 1. Culture / Contd.



Whistle - blow

Organisation and its people



# 2. Benchmarking

• What does *GOOD* look like?

- What are Organisations measuring against
  - o Internal v External
  - Financial v Reputation
- Being the *Benchmark*







#### 3. Key Risk Indicators (KRIs)

- Moving away from "Never mind the Quality feel the Thickness"
- KRIs
  - Simple v Complex
  - o Link with KPIs & KFIs
- Removing RISK from RISK MANAGEMENT



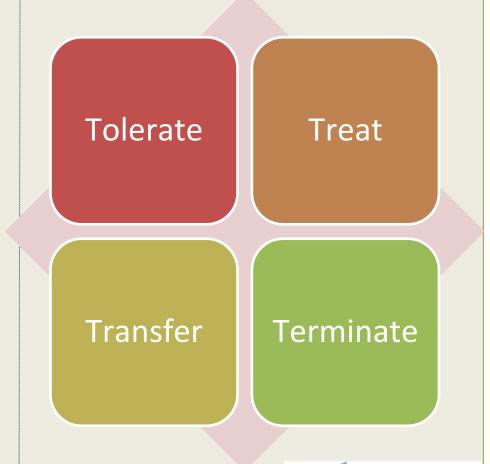




#### 4. Treatment of Risks

- Why *DRIFTING* is dangerous
- Taking the tough decisions

 Using Treatment to Exploit Opportunity



The finance expert

# What the IRM can do for you

We can tailor training to your needs

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