

STATE ATOMIC ENERGY CORPORATION ROSATOM

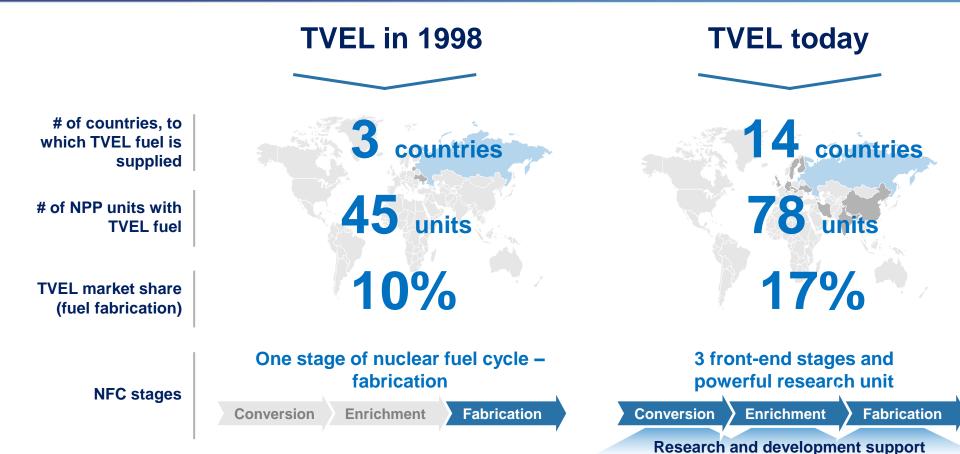
TVEL: 20 years of cooperation

Yuri A. Olenin President, JSC TVEL 31 May 2016



TVEL FUEL COMPANY: FIRST YEARS AND TODAY





TVEL Fuel Company today:

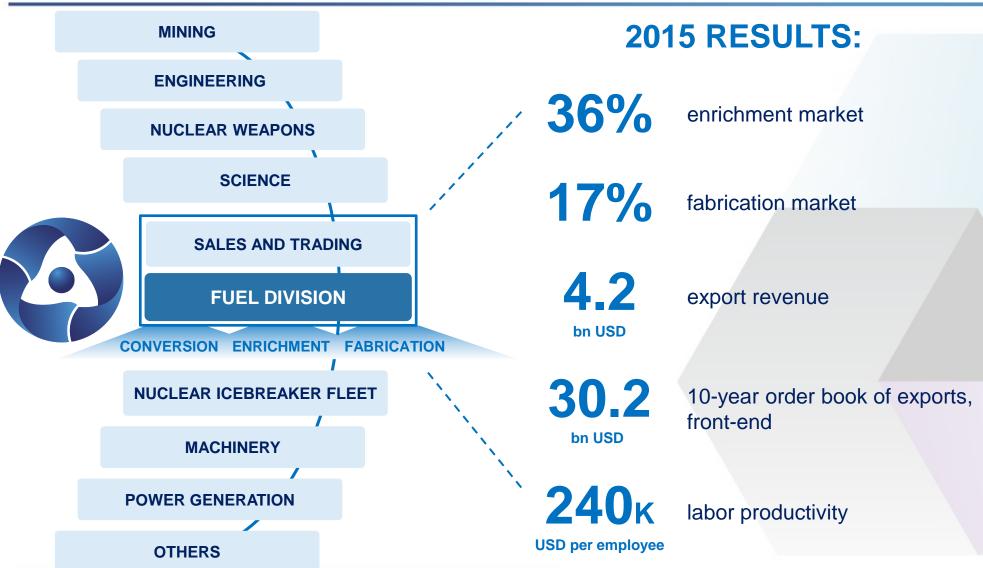
Conditions created for continuous improvements and nuclear fuel upgrade

Ability to form innovative and cost-effective proposals to Customers



TVEL IS ONE OF ROSATOM KEY DIVISIONS





COMPETITIVE ADVANTAGES OF FUEL DIVISION (1/2)



Pillars of long-term business continuity and cooperation with Customers:

FUEL SAFETY & RELIABILITY

- Fuel safety is strategic priority for TVEL
- TVEL Fuel Company invests extensively in fuel safety
- Execution of Driving to **Zero Failure Program**



DEVELOPMENT OF NON-WASTE TECHNOLOGIES & REMEDIATION OF **PRODUCTION SITES**

- Decommissioning
 - ► Nuclear facility of JSC **Chemical and Metallurgical** Plant brought to greenfield
 - **▶** Building B at JSC VNIINM brought to greenfield
 - ► Safe phase-out of conversion plant at JSC AECC
- Tails management at W-facility (~10K tons every year)

HIGH QUALITY

- Manufacturing automation, aiming at minimization of human factor's impact
- Technology excellence of control & measurement operations at plants
- Compliance with international quality management requirements

NON-NUCLEAR BUSINESS DEVELOPMENT

- Improving sustainability of **TVEL** in cyclical conditions of nuclear **business**
- Formation of the second stable "financial footing" for TVEL Fuel Company







COMPETITIVE ADVANTAGES OF FUEL DIVISION (2/2)



COST OPTIMIZATION & PRODUCTION SITES MANAGEMENT

PACKAGED FUEL SUPPLY

CONTINUOUS UPGRADE OF FUEL CONSUMER CHARACTERISTICS

DIFFERENT TYPES OF RAW MATERIALS

FUEL WITH PROVEN TRACK RECORD

- Increasing price competitiveness through cost optimization
- Plant concentration optimization of duplicate functions, reduction of transaction costs
- Disposal of noncore facilities
- Development of new and non-waste technologies
- Technological development

- All stages of fuel production are concentrated in the Fuel Company, providing opportunity for upgrade of fuel characteristics
- Increasing price competitiveness

- Ensuring load-following operation, possibility to increase power of reactor unit
- Longer fuel campaigns and cycles
- High nuclear fuel burnout

- Increasing commercial viability of TVEL fuel
- Reducing the fuel input in the cost of kW/h
- TVEL offers to the Customers products successfully qualified in Russia

TVEL fuel upgrade is always executed in close cooperation with customers



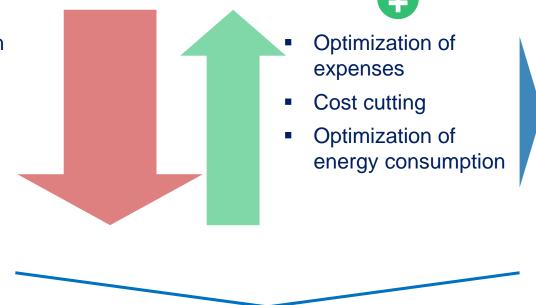


HIGH QUALITY AND ATTRACTIVE PRICES ARE THE KEY FACTORS OF SUSTAINABLE CUSTOMER SATISFACTION





- Inflation processes in Russia
- Macroeconomic situation in Russia
- Significant capital requirements for modernization



The price of Russian fuel did not increase over the past 5 years

ADDITIONAL INVESTMENT RESOURCES

FUEL SAFETY

REMEDIATION OF CONTAMINATED AREAS

QUALITY

RESEARCH & DEVELOPMENT

TECHNOLOGICAL DEVELOPMENT



TVEL CUSTOMER RELATIONS KEY PRIORITIES







- **SECURITY OF SUPPLY**
- MAXIMUM CUSTOMER-ORIENTED APPROACH
- **▶ UPGRADE OF FUEL CONSUMER CHARACTERISTICS**
- SCIENTIFIC AND TECHNICAL SUPPORT AND SERVICE
- ► FUEL FOR ALL KEY SEGMENTS OF WORLD NPP MARKET
- **▶ PRICE COMPETITIVENESS**

KEY WORK AREAS FOR TVEL FUEL COMPANY



QUALITY



TVEL IMS is certified by TÜV Thüringen e.V. and conforms to ISO 9001, ISO 14001, ISO







Driving to Zero Failure project has been executed since 2012



production facilities are audited by Customers

TVS-2M



According to the requirements of the IAEA TVEL has designed policies and programs for development and improvement of safety culture

NEW FUEL DESIGNS





OTHER DIRECTIONS



50001 and BS OHSAS 18001



























- Assemblies loaded, LTA program
- 2nd cycle of irradiation is starting



- Consortium has been established
- Powerful partner GNF
- Available market ~50% of 17x17 segment in USA



The most dynamic market



Extra supplies to Tianwan NPP, including new fuel designs



Fuel fabrication in China, based on the Russian technology

IMPORTANT





Supply to Research reactor "Maria"



Pellets supply for BWR and PHWR



Exchange of excessive Iran EUP to Russian natural uranium









One who understands partners is intelligent.

One who understands oneself is wise.

One who overcomes the competition is strong.

One who triumphs over oneself is the greatest.

following Tao Te Ching