

Building and Maintaining a Nuclear Workforce - Challenges and Lessons Learnt

David Drury
Nuclear Knowledge Management
Nuclear Energy
IAEA



United Nations Sustainable Development Goals





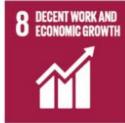


























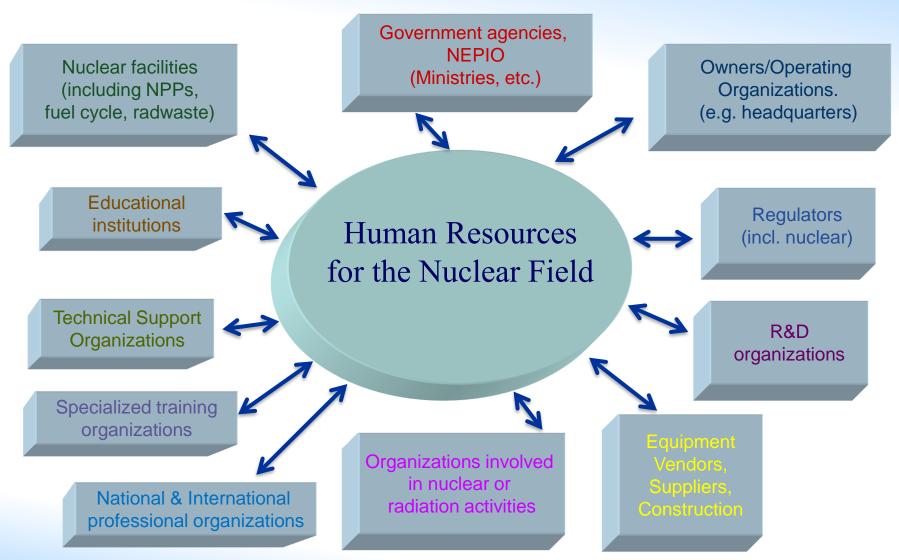






Who is in the 'Nuclear Workforce'?





Future People Challenges



- Building and Maintaining the Workforce Competency
- Understand the Nuclear Power Economic Challenges
- Understand the HRD Lifecycle and Workforce Needs
- Maximising Information Technology as a Learning and Development tools

Building and Maintaining the Workforce Competency



- ✓ Each member state has unique challenges
- ✓ Strategic long term planning needed
- ✓ Alignment of academic programmes and industrial needs essential
- ✓ Nuclear Skills v/s Skills for the Nuclear Sector



Nuclear Power Economic Challenges



- ✓ Consider the people an economic investment
- ✓ Objectives of the nuclear energy programme will influence the competencies to be acquired
 - → How many units
 - → What type of contract
 - → Level of industrial involvement?
- ✓ Capability to act as a "intelligent customer" should be developed
- Utilise vendor capability through all Phases



Understanding the HRD Lifecycle and Workforce Needs



- ✓ Establishing a sustainable longterm workforce planning capability is essential to a successful nuclear power programme
- ✓ Workforce Plans must be kept alive, must evolve and be realistic about the gaps
- Adaptability is essential for success
- Offer careers that challenges individuals



Information Technology as Learning and Development Tools



- ✓ Improved delivery efficiencies time and cost
- ✓ Improved cognitive learning experiences
- ✓ Flexibility and adaptability
- ✓ Can be utilized in education, training and on-job coaching
- ✓ Targeted training solutions in line with the SAT approach to training





Maximise Information Technology as Learning & Development Tools



Building and
Maintaining the
Workforce Competency







Understand the HRD Lifecycle and Workforce Needs



Understand the Nuclear Power Economic Challenges

What can the IAEA do?'







Thank you!

